



**PANDA ECO SYSTEM BERHAD**

(Registration No: 202201028635 (1474332-M))  
*(Incorporated in Malaysia)*

**2<sup>nd</sup> QUARTER INTERIM FINANCIAL REPORT  
FOR THE FINANCIAL PERIOD ENDED 30 JUNE 2025**

**CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS  
AND OTHER COMPREHENSIVE INCOME<sup>(1)</sup>  
FOR THE FINANCIAL PERIOD ENDED 30 JUNE 2025**

		INDIVIDUAL QUARTER 3 MONTHS ENDED		CUMULATIVE QUARTER 6 MONTHS ENDED	
		30.06.2025	30.06.2024	30.06.2025	30.06.2024
	Note	Unaudited RM'000	Unaudited RM'000	Unaudited RM'000	Unaudited RM'000
Revenue		10,641	6,414	18,645	14,737
Cost of sales		(5,569)	(3,337)	(10,243)	(6,158)
<b>Gross profit</b>		<b>5,072</b>	<b>3,077</b>	<b>8,402</b>	<b>8,579</b>
Other income		227	220	490	431
Administrative and other expenses		(2,121)	(1,598)	(3,857)	(3,105)
Net impairment losses on financial assets		(141)	(87)	(311)	(292)
<b>Profit from operations</b>		<b>3,037</b>	<b>1,612</b>	<b>4,724</b>	<b>5,613</b>
Finance costs		(6)	(5)	(10)	(8)
<b>Profit before tax</b>	B13	<b>3,031</b>	<b>1,607</b>	<b>4,714</b>	<b>5,605</b>
Tax expense	B5	(1,002)	(417)	(1,473)	(1,470)
<b>Profit after tax/ total comprehensive income for the period</b>		<b>2,029</b>	<b>1,190</b>	<b>3,241</b>	<b>4,135</b>
<b>Profit after tax/ total comprehensive income for the period attributable to:</b>					
Owners of the Group		2,267	1,190	3,658	4,135
Non-controlling interests ("NCI")		(238)	-	(417)	-
		<b>2,029</b>	<b>1,190</b>	<b>3,241</b>	<b>4,135</b>
<b>Earnings per share ("EPS")</b>	B12				
- Basic (sen) <sup>(2)</sup>		0.34	0.18	0.54	0.62
- Diluted (sen) <sup>(3)</sup>		0.34	0.18	0.54	0.62

**Notes:**

- (1) The basis of preparation of the above Unaudited Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income are detailed in Note A1 and should be read in conjunction with the audited financial statements of Panda Eco System Berhad ("Panda" or the "Company") and its subsidiaries ("Panda Group" or the "Group") for the financial year ended ("FYE") 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.
- (2) Basic EPS is calculated based on the weighted average number of ordinary shares of the Company of 672,838,378 as at 30 June 2025 (30 June 2024: 671,187,000).
- (3) There are no dilutive instruments as at the end of the current financial quarter.

**PANDA ECO SYSTEM BERHAD**  
**Registration No.: 202201028635 (1474332-M)**  
*(Incorporated in Malaysia)*

**CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION<sup>(1)</sup>**  
**AS AT 30 JUNE 2025**

		<b>Unaudited As at 30.06.2025 RM'000</b>	<b>Audited As at 31.12.2024 RM'000</b>
	<b>Note</b>		
<b>ASSETS</b>			
<b>Non-current assets</b>			
Plant and equipment		1,948	995
Right-of-use assets		342	212
Intangible assets		5,530	2,594
Goodwill		10,537	-
Deferred tax assets		772	149
<b>Total non-current assets</b>		<b>19,129</b>	<b>3,950</b>
<b>Current assets</b>			
Inventories		917	191
Trade receivables		8,282	3,781
Other receivables, deposits and prepayments		1,041	2,231
Contract assets		29	4
Current tax assets		1,521	1,035
Fixed deposits with licensed banks		14,544	23,346
Cash and bank balances		14,172	10,656
<b>Total current assets</b>		<b>40,506</b>	<b>41,244</b>
<b>TOTAL ASSETS</b>		<b>59,635</b>	<b>45,194</b>
<b>EQUITY AND LIABILITIES</b>			
<b>EQUITY</b>			
Share capital		27,720	22,173
Merger deficits		(5,239)	(5,239)
Retained earnings		22,244	20,264
<b>Equity attributable to the owners of the Company</b>		<b>44,725</b>	<b>37,198</b>
NCI		(319)	-
<b>Total equity</b>		<b>44,406</b>	<b>37,198</b>
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Lease liabilities	B7	199	81
Loan and borrowings	B7	1,117	-
Deferred tax liabilities		924	240
<b>Total non-current liabilities</b>		<b>2,240</b>	<b>321</b>
<b>Current liabilities</b>			
Trade payables		1,567	741
Other payables and accruals		6,465	4,350
Contract liabilities		4,610	2,444
Lease liabilities	B7	150	140
Loan and borrowings	B7	197	-
<b>Total current liabilities</b>		<b>12,989</b>	<b>7,675</b>
<b>TOTAL LIABILITIES</b>		<b>15,229</b>	<b>7,996</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>59,635</b>	<b>45,194</b>

**CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION<sup>(1)</sup>**  
**AS AT 30 JUNE 2025 (CONTINUED)**

	<b>Unaudited</b>	<b>Audited</b>
	<b>As at</b>	<b>As at</b>
	<b>30.06.2025</b>	<b>31.12.2024</b>
	<b>RM'000</b>	<b>RM'000</b>
Net assets per ordinary share attributable to owners of the Company (RM) <sup>(2)</sup>	0.06	0.06

**Notes:**

- (1) The basis of preparation of the above Unaudited Condensed Consolidated Statement of Financial Position are detailed in Note A1 and should be read in conjunction with the audited financial statements of the Group for FYE 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.
- (2) Computed based on total equity attributable to the owners of the Company divided by the number of ordinary shares of the Company of 690,649,674 as at 30 June 2025 (31 December 2024: 671,187,000).

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**PANDA ECO SYSTEM BERHAD**  
**Registration No.: 202201028635 (1474332-M)**  
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**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY<sup>(1)</sup>**  
**FOR THE FINANCIAL PERIOD ENDED 30 JUNE 2025**

		Non- distributable	Distributable			
	Share Capital RM'000	Merger Deficits RM'000	Retained Earnings RM'000	Total RM'000	Non- controlling interests RM'000	Total Equity RM'000
<b>At 1 January 2024 (Audited)</b>	22,173	(5,239)	15,537	32,471	-	32,471
Profit after tax/total comprehensive income for the financial period	-	-	4,135	4,135	-	4,135
<b>At 30 June 2024 (Unaudited)</b>	<b>22,173</b>	<b>(5,239)</b>	<b>19,672</b>	<b>36,606</b>	<b>-</b>	<b>36,606</b>
<b>At 1 January 2025 (Audited)</b>	22,173	(5,239)	20,264	37,198	-	37,198
Issuance of shares	5,547	-	-	5,547	-	5,547
Investment in a subsidiary	-	-	-	-	98	98
Profit/(Loss) after tax/total comprehensive income/(expense) for the financial period	-	-	3,658	3,658	(417)	3,241
Dividend paid by the Company	-	-	(1,678)	(1,678)	-	(1,678)
<b>At 30 June 2025 (Unaudited)</b>	<b>27,720</b>	<b>(5,239)</b>	<b>22,244</b>	<b>44,725</b>	<b>(319)</b>	<b>44,406</b>

**Notes:**

- (1) The basis of preparation of the above Unaudited Condensed Consolidated Statement of Changes in Equity are detailed in Note A1 and should be read in conjunction with the audited financial statements of the Group for FYE 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

**PANDA ECO SYSTEM BERHAD**  
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**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS<sup>(1)</sup>**  
**FOR THE FINANCIAL PERIOD ENDED 30 JUNE 2025**

	<b>Unaudited CURRENT PERIOD-TO- DATE 30.06.2025 RM'000</b>	<b>Unaudited PRECEDING PERIOD-TO- DATE 30.06.2024 RM'000</b>
<b>CASH FLOWS GENERATED FROM OPERATING ACTIVITIES</b>		
Profit before tax	4,714	5,605
Adjustments for:		
Allowance for impairment losses on inventories	2	-
Allowance for impairment losses on trade receivables	311	292
Amortisation of intangible assets	146	-
Depreciation of plant and equipment	155	129
Depreciation of right-of-use assets	77	51
Gain on lease termination	(3)	-
Interest expense	1	-
Interest expense on lease liabilities	9	8
Interest income	(464)	(415)
Reversal of impairment losses on inventories	-	(6)
<b>Operating profit before changes in working capital</b>	<b>4,948</b>	<b>5,664</b>
<b>Changes in working capital:</b>		
Inventories	(48)	(29)
Contract assets	(25)	(366)
Trade and other receivables	1,091	(1,458)
Trade and other payables	(679)	(725)
Contract liabilities	(325)	1,546
<b>Cash generated from operations</b>	<b>4,962</b>	<b>4,632</b>
Tax paid	(1,935)	(1,274)
Tax refunded	62	-
<b>Net cash generated from operating activities</b>	<b>3,089</b>	<b>3,358</b>
<b>CASH FLOWS USED FOR INVESTING ACTIVITIES</b>		
Acquisition of subsidiaries, net of cash and cash equivalents acquired	(6,147)	-
Additional investment in intangible assets	(216)	(280)
Interest received	464	415
Placement of fixed deposits with tenure more than 3 months	(4,950)	-
Purchase of plant and equipment	(784)	(159)
<b>Net cash used for investing activities</b>	<b>(11,633)</b>	<b>(24)</b>
<b>CASH FLOWS USED FOR FINANCING ACTIVITIES</b>		
Cash received from NCI for new subsidiary	98	-
Dividends paid	(1,678)	-
Interest paid	(9)	(8)
Repayment of loan and borrowings	(26)	-
Repayment of lease liabilities	(76)	(47)
<b>Net cash used for financing activities</b>	<b>(1,691)</b>	<b>(55)</b>

**PANDA ECO SYSTEM BERHAD**  
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**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS<sup>(1)</sup>**  
**FOR THE FINANCIAL PERIOD ENDED 30 JUNE 2025 (CONTINUED)**

	<b>Unaudited CURRENT PERIOD-TO- DATE 30.06.2025 RM'000</b>	<b>Unaudited PRECEDING PERIOD-TO- DATE 30.06.2024 RM'000</b>
<b>NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(10,235)</b>	<b>3,279</b>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE FINANCIAL PERIOD</b>	<b>31,951</b>	<b>29,689</b>
<b>CASH AND CASH EQUIVALENTS AT END OF THE FINANCIAL PERIOD</b>	<b>21,716</b>	<b>32,968</b>
	<b>As at 30.06.2025 RM'000</b>	<b>As at 30.06.2024 RM'000</b>
<b>Cash and cash equivalents at the end of the financial period are represented by:</b>		
Fixed deposits with licensed banks	14,544	23,978
Cash and bank balances	14,172	8,990
	<b>28,716</b>	<b>32,968</b>
Less: Fixed deposits with tenure more than 3 months	(7,000)	-
	<b>21,716</b>	<b>32,968</b>

**Note:**

- (1) The above Unaudited Condensed Consolidated Statement of Cash Flows should be read in conjunction with the audited financial statements of the Group for FYE 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

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**A. EXPLANATORY NOTES PURSUANT TO MALAYSIAN FINANCIAL REPORTING STANDARDS 134, INTERIM FINANCIAL REPORTING**

**A1. Basis of Preparation**

This condensed consolidated interim financial report is unaudited and has been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS") 134, Interim Financial Reporting issued by the Malaysian Accounting Standards Board ("MASB") and Rule 9.22 and Appendix 9B of the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") ("Listing Requirements").

This interim financial report should be read in conjunction with the audited financial statements of the Group for FYE 31 December 2024 and the accompanying explanatory notes attached to this interim financial report.

**A2. Significant Accounting Policies**

The significant accounting policies and methods of computation adopted by the Group in this interim financial report are consistent with those adopted in the Group's audited financial statements for the financial year ended 31 December 2024 as disclosed in the Annual Report, except for the following new MFRSs and amendments to MFRSs that have been issued by the MASB.

**(a) New MFRS and amendments/Improvements to MFRSs effective on 1 January 2025**

Amendments to MFRS 121: *Lack of Exchangeability*

The adoption of the above new MFRS and amendments/improvements to MFRSs does not have any significant effect on the financial statements of the Group.

**(b) Amendments/improvements to MFRSs that have been issued, but yet to be effective**

	<b>Effective Date</b>
Amendments to MFRS 9 and MFRS 7: <i>Amendments to the Classification and Measurement of Financial Instruments</i>	1 January 2026
Amendments to MFRS 9 and MFRS 7: <i>Contracts Referencing Nature-dependent Electricity</i>	1 January 2026
Annual Improvements to MFRS Accounting Standards – Volume 11	1 January 2026
MFRS 18 <i>Presentation and Disclosure in Financial Statements</i>	1 January 2027
MFRS 19 <i>Subsidiaries without Public Accountability: Disclosures</i>	1 January 2027
Amendments to MFRS 10 and MFRS 128: <i>Sale or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Deferred

The initial application of the abovementioned accounting standards, interpretations or amendments is not expected to have any material financial impact on the Group.



**A. EXPLANATORY NOTES PURSUANT TO MALAYSIAN FINANCIAL REPORTING STANDARDS 134, INTERIM FINANCIAL REPORTING (CONTINUED)**

**A3. Auditors' Report on Preceding Annual Financial Statements**

There was no qualification on the audited financial statements of the Group for the financial year ended 31 December 2024.

**A4. Seasonal or Cyclical Factors**

The Group's operation was not significantly affected by any unusual seasonal or cyclical factors in the current quarter and financial period-to-date under review.

**A5. Unusual Items Due to Their Nature, Size or Incidence**

There were no extraordinary and exceptional items of unusual nature affecting assets, liabilities, equity, net income, or cash flows in the current quarter and financial period-to-date under review.

**A6. Material Changes in Estimates**

There were no material changes in estimates in the current quarter and financial period-to-date under review.

**A7. Debt and Equity Securities**

During the current quarter, the Company increased its issued and paid-up share capital as follows:

- (i) On 16 June 2026, the Company issued 19,462,674 new ordinary shares at an issue price of RM0.3068 per share as part of the purchase consideration for the acquisition of the entire equity interest in Gross Synergy Sdn. Bhd. ("**GSSB**") and Day One Technologies Sdn. Bhd. ("**DOTSB**") from Yeow Cheng Hock, Ho Soo Cherng, Ding Chew Kiat and Cheok Kian Hing ("**Acquisitions**"). The total value of the share consideration amounted to RM5,971,148.
- (ii) The issuance of shares was made pursuant to the Share Sale Agreement dated 28 November 2024, and was approved by the shareholders at the extraordinary general meeting held on 26 May 2025.
- (iii) The new shares rank pari passu in all respects with the existing ordinary shares of the Company.

Save as disclosed above, there were no other issuances, cancellation, repurchase, resale or repayment of debt and equity securities in the current quarter and financial period-to-date under review.

**A8. Dividend Paid**

A final single-tier dividend of 0.25 sen per ordinary share in respect of the financial year ended 31 December 2024 amounting to RM1,677,967 was paid on 26 June 2025.

**A. EXPLANATORY NOTES PURSUANT TO MALAYSIAN FINANCIAL REPORTING STANDARDS 134, INTERIM FINANCIAL REPORTING (CONTINUED)**

**A9. Segmental Information**

The Group's revenue is segmented as follows:

**Revenue by products/services**

	<b><u>INDIVIDUAL QUARTER</u></b>		<b><u>CUMULATIVE QUATER</u></b>	
	<b><u>3 MONTHS ENDED</u></b>		<b><u>6 MONTHS ENDED</u></b>	
	<b>30.06.2025</b>	<b>30.06.2024</b>	<b>30.06.2025</b>	<b>30.06.2024</b>
	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Retail Management Eco-system:				
➤ HQ Centralised Management, Store Operations and Financial Management solution	7,490	3,875	12,351	9,960
➤ xBridge B2B solution and E-vendor portal	1,643	1,434	3,235	2,726
➤ Omni-Channel Engagement solution	524	448	1,015	988
Others:				
➤ Outright sale of IT hardware and third-party software	945	637	1,968	1,043
➤ Software customisation, implementation and integration	39	20	76	20
	<b>10,641</b>	<b>6,414</b>	<b>18,645</b>	<b>14,737</b>

**A10. Valuation of Property, Plant and Equipment**

There was no revaluation of property, plant and equipment during the current financial quarter under review.

**A. EXPLANATORY NOTES PURSUANT TO MALAYSIAN FINANCIAL REPORTING STANDARDS 134, INTERIM FINANCIAL REPORTING (CONTINUED)**

**A12. Changes in the Composition of the Group**

On 16 June 2025, the Company had completed the Acquisitions for a total purchase consideration of RM17.1 million which satisfied via a combination of:

- (i) Cash of RM11.1 million; and
- (ii) RM6.0 million via the issuance of 19,462,674 new ordinary shares in the Company at an issue price of RM0.3068 per share.

Thereafter, GSSB and DOTSB became wholly-owned subsidiaries of the Company.

Save as disclosed above, there were no changes in the composition of the Group during the current quarter under review.

**A13. Contingent Liabilities or Contingent Assets**

There were no contingent liabilities or contingent assets in the Group as at the date of this interim financial report.

**A14. Related Party Transactions Disclosures**

The related party transactions between the Group and related party are as follows:

	<b><u>INDIVIDUAL QUARTER</u></b>		<b><u>CUMULATIVE QUARTER</u></b>	
	<b><u>3 MONTHS ENDED</u></b>		<b><u>6 MONTHS ENDED</u></b>	
	<b>30.06.2025</b>	<b>30.06.2024</b>	<b>30.06.2025</b>	<b>30.06.2024</b>
	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
<b>A Company in which certain Directors of the Company have financial interests</b>				
Purchase of goods	88	175	373	432
Lease expenses paid/payable	9	-	9	-
<b>Directors of the Company</b>				
Lease expenses paid/payable	14	14	28	28
<b>Directors of the subsidiaries</b>				
Lease expenses paid/payable	9	-	9	3

**A. EXPLANATORY NOTES PURSUANT TO MALAYSIAN FINANCIAL REPORTING STANDARDS 134, INTERIM FINANCIAL REPORTING (CONTINUED)**

**A15. Capital Commitments**

There were no material commitments at the end of the financial period.

**A16. Goodwill**

During the current quarter under review, the Group recognised goodwill amounting to RM10.54 million arising from the Acquisitions, upon the completion on 16 June 2025. This goodwill represents the excess of purchase consideration over the net fair value of the assets and liabilities acquired.

The purchase price allocation is provisional and will be finalised within the measurement period in accordance with MFRS 3: Business Combinations. This goodwill is not amortised but is tested for impairment annually and whenever there is an indication that it may be impaired.

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**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS**

**B1. Review of Financial Performance**

	<b><u>INDIVIDUAL QUARTER</u></b>		<b><u>CUMULATIVE QUARTER</u></b>	
	<b><u>3 MONTHS ENDED</u></b>		<b><u>6 MONTHS ENDED</u></b>	
	<b>30.06.2025</b>	<b>30.06.2024</b>	<b>30.06.2025</b>	<b>30.06.2024</b>
	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Revenue	10,641	6,414	18,645	14,737
Gross profit	5,072	3,077	8,402	8,579
Profit before tax	3,031	1,607	4,714	5,605
Profit after tax	2,029	1,190	3,241	4,135
Profit attributable to:				
- Owners of the Group	2,267	1,190	3,658	4,135

Current quarter ended 30 June 2025 compared with preceding year corresponding quarter ended 30 June 2024

In the current quarter ended 30 June 2025, the Group recorded an increase in revenue by RM4.23 million to approximately RM10.64 million as compared to corresponding quarter ended 30 June 2024 mainly due to:

- i) revenue contributed by GSSB and DOTSB amounting to RM1.39 million; and
- ii) increase in revenue contributed from Retail Management Eco-system (HQ Centralised Management, Store Operations and Financial Management) by RM2.25 million to approximately RM6.13 million (30 June 2024: RM3.88 million).

Gross profit of current quarter ended 30 June 2025 increased by RM1.99 million to approximately RM5.07 million as compared to corresponding quarter ended 30 June 2024 of RM3.08 million, mainly due to increase in revenue for the current quarter ended 30 June 2025 as explained above.

Profit before tax of current quarter ended 30 June 2025 increased by RM1.42 million to approximately RM3.03 million as compared to corresponding quarter ended 30 June 2024 of RM1.61 million, mainly due to the increased in gross profit for the current quarter ended 30 June 2025 as explained above. However, the increase in gross profit was partially offset by the increase in administrative and other expenses as follows:

- i) RM0.25 million incurred by GSSB and DOTSB; and
- ii) higher staff cost incurred due to additional headcount hired and professional fee relating to the Acquisitions of GSSB and DOTSB.

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**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B1. Review of Financial Performance (Continued)**

Current period ended 30 June 2025 compared with preceding year corresponding period ended 30 June 2024

In the current period ended 30 June 2025, the Group recorded an increase in revenue by RM3.91 million to approximately RM18.65 million as compared to corresponding period ended 30 June 2024 of RM14.74 million, mainly due to:

- i) the revenue contributed from GSSB and DOTSB amounting to RM1.39 million;
- ii) the increase in revenue contributed from the Retail Management Eco-system (HQ Centralised Management, Store Operations and Financial Management) by RM1.03 million to approximately RM10.99 million (30 June 2024: RM9.96 million); and
- iii) the increase in revenue contributed from outright sales of IT hardware and third-party software by RM0.90 million to approximately RM1.94 million (30 June 2024: RM1.04 million).

Gross profit of current period ended 30 June 2025 decreased by RM0.18 million to approximately RM8.40 million as compared to corresponding period ended 30 June 2024 of RM8.58 million, mainly due to higher staff cost incurred due to additional headcount hired for the current period ended 30 June 2025.

Profit before tax of current period ended 30 June 2025 decreased by RM0.90 million to approximately RM4.71 million as compared to corresponding period ended 30 June 2024 of RM5.61 million, mainly due to:

- i) decrease in gross profit as explained above; and
- ii) increase in administrative and other expenses as follows:
  - RM0.25 million incurred by GSSB and DOTSB; and
  - higher staff cost incurred due to additional headcount hired and professional fee relating to the Acquisitions of GSSB and DOTSB.

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**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B2. Comparison with Immediate Preceding Quarter's Results**

	<b><u>CURRENT QUARTER</u> 30.06.2025</b>	<b><u>IMMEDIATE PRECEDING QUARTER</u> 31.03.2025</b>	
	<b>Unaudited RM'000</b>	<b>Unaudited RM'000</b>	<b>Changes %</b>
Revenue	10,641	8,004	32.95
Gross profit	5,072	3,330	52.31
Profit before tax	3,031	1,683	80.10
Profit after tax	2,029	1,212	67.41
Profit attributable to:			
- Owners of the Group	2,267	1,391	62.98

The Group's revenue for the current quarter increased by RM2.64 million or 32.95% to RM10.64 million as compared with the immediate preceding quarter of RM8.00 million, mainly due to:

- i) the revenue contributed from GSSB and DOTSB amounting to RM1.39 million; and
- iii) the increase in revenue contributed from the Retail Management Eco-system (HQ Centralised Management, Store Operations and Financial Management) by RM1.27 million to approximately RM6.13 million (immediate preceding quarter: RM4.86 million).

The Group's gross profit for the current quarter increased by RM1.74 million or 52.31% to RM5.07 million as compared with the immediate preceding quarter of RM3.33 million, mainly due to increase in revenue generated from Retail Management Eco Eco System (HQ Centralised Management, Store Operations and Financial Management) which typically generates higher gross profit as compared with revenue generated from outright sales of IT hardware and third party software, and xbridge B2B solution.

The Group recorded a profit before tax of RM3.03 million in the current quarter as compared to the profit before tax of RM1.68 million in the immediate preceding quarter. The increase was mainly due to increase of gross profit as explained above. However, it was partially offset by an increase in administrative and other expenses by RM0.42 million to RM2.12 million (immediate preceding quarter: RM1.70 million). The increase in current quarter as compared to immediate preceding quarter was mainly attributable to higher staff cost incurred due to additional headcount hired and professional fee incurred relating to the Acquisitions of GSSB and DOTSB.

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**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B3. Prospects of the Group**

The Group is principally involved in the development, customisation, implementation and integration of its Retail Management Eco-system. The Group expects that the growth of its Retail Management Eco-system business segment will be centered on the following areas:

- (i) development of cloud-based modules and expansion of solution offerings;
- (ii) expansion of workforce and operational facilities to facilitate business expansion in Malaysia; and
- (iii) regional expansion into other countries within ASEAN.

On 2 January 2025, the Company acquired a 51.0% equity interest in Centra Solutions Sdn. Bhd. ("**CSSB**") which subsequently became a subsidiary of Panda. CSSB is in the business of re-selling third party Point-Of-Sales and Enterprise Resource Planning software (that has a global presence) which targeted to focus on reputable retailers, among others but not limited to multinational departmental stores, convenience stores, book stores as well as retailers in other industries ("**Investment**").

On 16 June 2025, the Company had completed the Acquisitions as disclosed in Note A12. Thereafter, GSSB and DOTSB became wholly-owned subsidiaries of Panda.

By optimising resources and leveraging shared expertise between Panda, CSSB, GSSB and DOTSB, the Group expects that the Investment and Acquisitions will:

- (i) expand its existing customer base and increase products offerings to a wide range of customers; and
- (ii) strengthen the position of the Group as a retail management solutions provider in Malaysia and gains opportunities to secure higher value contracts with reputable customers.

Furthermore, on 7 August 2025, the Company entered into a Memorandum of Understanding with TianJin Master to form a strategic collaboration to represent Tianjin Master's integrated logistics and supply chain solution, including automated warehousing and intelligent logistics technologies in Malaysia ("**Tianjin Master's Solutions**"). Tianjin Master's Solutions are designed to optimize warehouse operations, enhance inventory management and enable seamless integration within the broader supply chain ecosystem. These capabilities align well with the Group's existing warehouse management system, allowing the Group to offer a robust and integrated solutions that enhances operational efficiency and scalability.

By leveraging Panda's local presence and implementation expertise in the retail sector, the Group is confident that the strategic collaboration will deliver impactful, future-ready solutions to strengthen the position of the Group as a retail management solutions provider in Malaysia.

Barring unforeseen circumstances, the Board expects the Group to achieve satisfactory performance for the financial year.



**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B4. Variance of Actual Profits from Profit Forecast**

The Group did not issue any profit forecast or profit guarantee during the current financial quarter under review.

**B5. Taxation**

	<b><u>INDIVIDUAL QUARTER</u></b>		<b><u>CUMULATIVE QUARTER</u></b>	
	<b><u>3 MONTHS ENDED</u></b>		<b><u>6 MONTHS ENDED</u></b>	
	<b>30.06.2025</b>	<b>30.06.2024</b>	<b>30.06.2025</b>	<b>30.06.2024</b>
	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Income tax expense				
- Current period	1,002	417	1,473	1,470
Effective tax rate (%)	33.06	25.95	31.25	26.23
Statutory tax rate (%)	24.00	24.00	24.00	24.00

**B6. Status of Corporate Proposals**

Save as disclosed below, there were no corporate proposals announced but not implemented as at the date of this interim financial report.

On 29 November 2024, M & A Securities Sdn Bhd ("**M&A Securities**"), on behalf of the Board, announced that the Company had on 28 November 2024 entered into a conditional SSA with Yeow Cheng Hock, Ho Soo Cherng, Ding Chew Kiat and Cheok Kian Hing to acquire the following:-

- (i) 100,000 ordinary shares representing the entire equity interest in GSSB;
- (ii) 50,000 ordinary shares representing the entire equity interest in DOTSB,

for a total purchase consideration of RM17.1 million and will be satisfied via a combination of:

- (i) cash of RM11.1 million; and
- (ii) RM6.0 million via the issuance of 19,462,674 new ordinary shares in Panda at an issue price of RM0.3068 per share.

(collectively referred to as "Acquisitions")

On 16 June 2025, M&A Securities, on behalf of the Board, announced that the Acquisitions had been completed.

**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B7. Group Borrowings and Debts Securities**

	<b>30.06.2025</b> <b>Unaudited</b> <b>RM'000</b>	<b>31.12.2024</b> <b>Audited</b> <b>RM'000</b>
<b>Non-current:</b>		
Lease liabilities	199	81
Hire purchase payables	81	-
Term loan	1,036	-
	<u>1,316</u>	<u>81</u>
<b>Current:</b>		
Lease liabilities	150	140
Hire purchase payables	92	-
Term loan	105	-
	<u>347</u>	<u>140</u>
<b>Total borrowings</b>	<b><u>1,663</u></b>	<b><u>221</u></b>

**B8. Derivative Financial Instruments**

There were no outstanding derivatives as at 30 June 2025.

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**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B9. Utilisation of Proceeds from the Public Issue**

The gross proceeds of RM17.49 million from the Public Issue is intended to be utilised in the following manner:

<b>Details of utilisation of proceeds</b>	<b>Proposed utilisation RM'000 (A)</b>	<b>Percentage of utilisation % (B)</b>	<b>Actual utilisation RM'000 (C)</b>	<b>Balance to be utilised RM'000 (C) = (A)-(B)</b>	<b>Variation RM'000</b>	<b>Revised Utilisation of RM'000</b>	<b>Estimated timeframe for utilisation<sup>(1)</sup></b>
Research and development of new solutions	2,712	15.51	1,450	1,262	-	2,712	Within 36 months
Business expansion							
• Regional expansion in ASEAN countries	1,890	10.81	-	1,890	-	1,890	Within 36 months
• Establishing additional service hubs within Malaysia	<b>2,634</b>	<b>15.06</b>	<b>1,438</b>	<b>1,196</b>	-	<b>2,634</b>	Within 36 months (previously 24 months)
➤ Staff cost allocated to Northern region of Peninsular Malaysia	576	3.29	-	576	(576)	-	
➤ Rental of service hub for Northern region of Peninsular Malaysia	84	0.48	-	84	(84)	-	
➤ Purchase of office equipment for Northern region of Peninsular Malaysia	50	0.29	-	50	(50)	-	
➤ Staff cost allocated to East Malaysia and Johor	768	4.39	282	486	(356)	412	
➤ Staff cost allocated to Central region of Peninsular Malaysia	960	5.49	960	-	831	1,791	
➤ Rental of service hub for Central region of Peninsular Malaysia	96	0.55	96	-	135	231	
➤ Purchase of office equipment for Central region of Peninsular Malaysia	100	0.57	100	-	100	200	
Expansion of customer technical support department	1,680	9.61	960	720	-	1,680	Within 24 months
Headquarter's expansion	3,000	17.16	-	3,000	-	3,000	Within 36 months
Working capital	2,833	16.20	2,833	-	-	2,833	Within 24 months
Estimated listing expenses	2,736	15.65	2,736	-	-	2,736	Within 1 month
	<b>17,485</b>	<b>100.00</b>	<b>9,417</b>	<b>8,068</b>	-	<b>17,485</b>	

**Note:**

(1) From the date of listing of the Company on 27 November 2023.

**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B9. Utilisation of Proceeds from the Public Issue (Continued)**

The utilisation of proceeds disclosed above should be read in conjunction with the Prospectus of the Company dated 8 November 2023 and the announcement for the extension of timeframe for the utilisation of Initial Public Offering Proceeds ("**IPO Proceeds**") dated 28 August 2025.

On 28 August 2025, the Company announced the extension of timeframe and variation for the utilisation of the IPO Proceeds allocated for business expansion in respect of establishing additional service hubs within Malaysia for an additional 12 months to be up to 26 November 2026.

**B10. Material Litigations**

There were no material litigations by or against the Group as at 30 June 2025.

**B11. Dividend Declarations**

There was no dividend declared for the financial period under review.

**B12. Earnings Per Share**

The basic and diluted EPS for the current financial quarter under review and financial period-to-date are computed as follows:

	<b><u>INDIVIDUAL QUARTER</u></b>		<b><u>CUMULATIVE QUARTER</u></b>	
	<b><u>3 MONTHS ENDED</u></b>		<b><u>6 MONTHS ENDED</u></b>	
	<b>30.06.2025</b>	<b>30.06.2024</b>	<b>30.06.2025</b>	<b>30.06.2024</b>
	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
Net profit	2,267	1,190	3,658	4,135
attributable to ordinary equity holders of the Company				
Weighted average number of ordinary shares in issue ('000) <sup>(1)</sup>	672,838	671,187	672,838	671,187
Weighted average number of diluted ordinary shares in issue ( <sup>'000</sup> ) <sup>(2)</sup>	672,838	671,187	672,838	671,187
Basic EPS (sen) <sup>(1)</sup>	0.34	0.18	0.54	0.62
Diluted EPS (sen) <sup>(2)</sup>	0.34	0.18	0.54	0.62

**Notes:**

(1) Basic EPS is calculated based on the weighted average number of ordinary shares of the Company of 672,838,378 as at 30 June 2025 (30 June 2024: 671,187,000).

(2) There are no dilutive instruments as at the end of the period ended 30 June 2025.

**B. EXPLANATORY NOTES PURSUANT TO PART A OF APPENDIX 9B OF THE LISTING REQUIREMENTS (CONTINUED)**

**B13. Notes to the Condensed Consolidated Statements of Profit or Loss and Other Comprehensive Income**

The following items have been charged/(credited) in arriving at the profit before tax for the current financial quarter and the profit before tax for the financial period-to-date:

	<b><u>INDIVIDUAL QUARTER</u></b>		<b><u>CUMULATIVE QUARTER</u></b>	
	<b><u>3 MONTHS ENDED</u></b>		<b><u>6 MONTHS ENDED</u></b>	
	<b>30.06.2025</b>	<b>30.06.2024</b>	<b>30.06.2025</b>	<b>30.06.2024</b>
	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>	<b>Unaudited</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
<b>After charging:</b>				
Allowance for impairment losses on:				
- inventories	-	1	2	-
- trade receivables	141	87	311	292
Amortisation of intangible assets	107	-	146	-
Depreciation of:				
- property, plant and equipment	89	66	155	129
- right-of-use assets	39	34	77	51
Interest expense on lease liabilities	5	5	9	8
Interest expense	1	-	1	-
Professional fees	286	172	469	239
<b>And crediting:</b>				
Gain on lease termination	(3)	-	(3)	-
Interest income	(217)	(209)	(464)	(415)
Reversal of impairment losses on inventories	-	-	-	(6)

Other disclosure items pursuant to Appendix 9B, Note 16 of the Listing Requirements are not applicable.

**B14. Authorisation for Issue**

This interim financial report was authorised for issue by the Board of Directors on 28 August 2025.